

Academic Program
Demand Analysis

March 27, 2023

**Strategic Planning** 

**Georgia Gwinnett College** 

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### GEORGIA GWINNETT STATE COLLEGE

STRATEGIC PLAN | ACADEMIC PROGRAM DEMAND ANALYSIS MARCH 27, 2023

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# Background and Overview



Georgia Gwinnett College ("GGC" or "College") selected MGT to perform strategic consulting services to provide an updated two-year strategic plan as well as **Georgia Gwinnett** reports on enrollment, academic programs, and implementation services to plan for a vibrant future.

The purpose of this Academic Program Demand report is to compile and analyze the College's current programmatic offerings, identify initial gaps in program inventory related to occupational projections and changing market conditions, and compare current offerings to demand to make recommendations to the College based on future demand. More specifically, the research MGT conducted will identify similar surpluses or deficits in higher education over the upcoming years in the region, calculate the expected program demand for main programs needed by level based on interest levels and other important indications and considerations. Data will also be used to identify opportunities and needs for new programs, as well as for the expansion or modification of current programs.

## **Background**

Georgia Gwinnett College, founded in 2006, has grown from a small college to a metropolitan college of over 11,000 students. GGC was the first four-year college founded in Georgia in more than 100 years, and the first four-year, public college created in the U.S. in the 21st century. GGC recently earned the federal designation as a Hispanic Serving Institution. GGC's groundbreaking, four-year college model changes how educators facilitate and support student learning. The innovative model is characterized by GGC's integrated approach to three critical elements: attention, affordability, and access as the primary ways for serving the community.

In addition to serving Gwinnett County with 70% of students coming from the local area, GGC also admits students from Georgia, other states, and other countries. Most recently, GGC has entered into an agreement that allows the College to offer in-state tuition to students from Georgia, Florida, Alabama, Tennessee, North Carolina, and South Carolina.



# Methodology

The objective of this report is to investigate trends and patterns in demand for specific academic programs. To achieve this, data was collected from Lightcast, a database that contains information on educational attainment, graduation rates, and occupation placement for various educational programs offered by colleges. This data was used to perform statistical analysis and data visualization in order to present the findings in a clear and concise manner.

The data was analyzed using various statistical techniques, including trend analysis and pattern recognition. The resulting insights were then presented using data visualization, including bar graphs, line graphs, and circular bar plots. The visualizations were used to provide a clear and comprehensive overview of the findings, highlighting any significant trends and patterns in demand for particular academic programs. The data visualization and statistical analysis were also used to highlight any notable outliers or unexpected results, which were further investigated to determine their significance and impact on the overall findings.

<sup>&</sup>lt;sup>1</sup>Lightcast Analyst, 2023



# Academic Program Demand Analysis

## **Microcredentialing Trends**

According to the findings of the poll conducted by Collegis Education and UPCEA, 95% of employers value the microcredentials that their employees can earn.<sup>2</sup> Following microcredentials shows an employee's desire to advance their talents, and according to 76% of the 500 organizational leaders polled; 63% considered it a proactive endeavor; and 60% considered it to be an advantageous method for demonstrating an employee's capabilities and expertise. Furthermore, 80% of participants indicated that obtaining certificates that could be combined together to obtain a degree increased their marketability.

The lack of consistency in microcredential programs and the difficulty in determining their legitimacy, however, are two issues that the research also brings to light as concerns among organizational leaders. A little to no concern was voiced by 20% of respondents about alternative credentials, whereas 17% were concerned about obsolete qualifications and a lack of vital preparation, and 12% were apprehensive about the caliber of the education being offered. When selecting schools and universities to partner with on creating a microcredential program, two-thirds of the executives polled looked for evidence of efficiency. According to the poll, concerns about the quality of microcredential programs could be addressed through increased engagement between industry and higher education institutions.

## **Gwinnett County Educational Attainment**

Education attainment data in Gwinnett County reveals a strong emphasis on college education and advanced degrees. A bachelor's degree is the most widely obtained level of education, constituting 24.2% of all education completions, a figure that surpasses the national average by 3.8%. Additionally, 13.2% of the population holds a graduate degree or higher. The county also has a relatively large portion of residents with an associate degree, with 9.5% of individuals holding this type of degree, which exceeds the national average by 0.7%.

<sup>&</sup>lt;sup>2</sup> Employers Are All in on Microcredentials, Survey Shows | inside Higher Ed, 2023



% of Population Population 6.7% 41,640 Less Than 9th Grade 9th Grade to 12th Grade 5.9% 36,667 High School Diploma 140,236 22.5% Some College 18.0% 111.876 58,809 Associate's Degree 9.5% Bachelor's Degree 24.2% 150,732 Graduate Degree and Higher 13.2% 82,178

Exhibit 1. Educational Attainment in Gwinnett County.

Source: LIGHTCAST, Q4 2022 Data Set.

In Gwinnett County, the highest level of overall education attainment was observed among White Non-Hispanic individuals. This group obtained 42.3% of college degrees (Associate, Bachelor's, and Graduate Degree and higher) in 2022. The college degree attainment rate for Black (Non-Hispanic and Hispanic) individuals was 31.4%. The Hispanic cohort obtained 9.5% of the college degrees in Gwinnett County. By 2032, the Black population is expected to be the most prevalent race accounting for 34.3% of the population. Those identifying as Hispanic are predicted to comprise 21.8% of the population. This may have an impact on increasing diversity on the GGC campus.

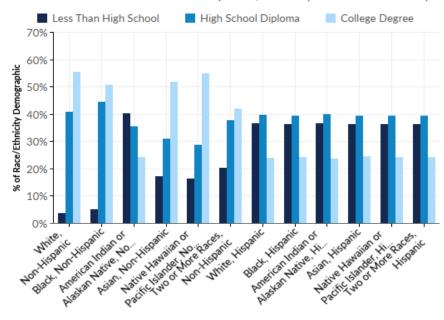


Exhibit 2. Educational Attainment by Race/Ethnicity in Gwinnett County.

| Race/Ethnicity                                    | 2022<br>Population | 2032<br>Population | 2022 Less<br>Than High<br>School | 2022 High<br>School<br>Diploma | 2022<br>College<br>Degree |
|---|--------------------|--------------------|----------------------------------|--------------------------------|---------------------------|
| White, Non-Hispanic                               | 227,915            | 182,201            | 8,498                            | 93,097                         | 126,320                   |
| Black, Non-Hispanic                               | 180,297            | 227,165            | 9,219                            | 79,871                         | 91,208                    |
| American Indian or Alaskan Native, Non-Hispanic   | 1,032              | 1,123              | 416                              | 367                            | 250                       |
| Asian, Non-Hispanic                               | 92,141             | 124,475            | 15,819                           | 28,551                         | 47,770                    |
| Native Hawaiian or Pacific Islander, Non-Hispanic | 275                | 284                | 45                               | 79                             | 151                       |
| Two or More Races, Non-Hispanic                   | 9,514              | 15,260             | 1,935                            | 3,591                          | 3,987                     |
| White, Hispanic                                   | 102,118            | 130,352            | 37,287                           | 40,511                         | 24,319                    |
| Black, Hispanic                                   | 9,638              | 14,296             | 3,504                            | 3,803                          | 2,331                     |
| American Indian or Alaskan Native, Hispanic       | 3,498              | 4,032              | 1,282                            | 1,394                          | 822                       |
| Asian, Hispanic                                   | 714                | 964                | 259                              | 281                            | 174                       |
| Native Hawaiian or Pacific Islander, Hispanic     | 227                | 398                | 82                               | 89                             | 55                        |
| Two or More Races, Hispanic                       | 2,535              | 3,381              | 922                              | 1,001                          | 612                       |
| Total   | 629,903            | 703,930            | 79,270                           | 252,635                        | 297,998                   |

Source: LIGHTCAST, Q4 2022 Data Set.

In Gwinnett County, females earned 54.6% of the college degrees awarded in 2022, 9.2% higher than males. Men earned a high school diploma or less education level at a rate of 49.6%, which was only 0.8% greater than that of women.

Less Than High School High School Diploma College Degree 60% 55% 50% 45% % of Gender Demographic 40% 35% 30% 25% 20% 15% 10% 5% 0%

Exhibit 3. Educational Attainment by Gender in Gwinnett County.

| Gender  | 2022<br>Population | 2032<br>Population | 2022 Less Than<br>High School | 2022 High<br>School Diploma | 2022 College<br>Degree |
|---------|--------------------|--------------------|-------------------------------|-----------------------------|------------------------|
| Males   | 302,658            | 334,858            | 40,343                        | 126,990                     | 135,325                |
| Females | 327,245            | 369,072            | 38,927                        | 125,645                     | 162,673                |
| Total   | 629,903            | 703,930            | 79,270                        | 252,635                     | 297,998                |

Source: LIGHTCAST, Q4 2022 Data Set.



# Georgia Gwinnett College Overview

In 2021, 1,208 students graduated from Georgia Gwinnett College. This represents an increase of 7.2% over a reported 1,127 completions in 2020. In addition to increasing graduation rates, there has been an overall rise in enrollments since 2017. As of Fall 2021, all GGC programs were available in person.

Exhibit 4. GGC Program Overview, 2021.

| Institution                    | Completions (2021) | Growth<br>% YOY<br>(2021) | Market<br>Share<br>(2021) | IPEDS<br>Tuition<br>& Fees<br>(2021) | Completions Trend<br>(2017-2021) |
|--------------------------------|--------------------|---------------------------|---------------------------|--------------------------------------|----------------------------------|
| Georgia<br>Gwinnett<br>College | 1,208              | 7.2%                      | 100.0%                    | \$4,948                              |                                  |

Source: LIGHTCAST, Q4 2022 Data Set.

In Gwinnett County, there has been a 255.3% growth in program completions since 2012, resulting in a total of 1,208 graduates in 2021. All programs were completed in person.

Exhibit 5. Programs Completions for GGC, 2012-2021. 1.4K 1.2k 11 0.8K 0.6K 0.4K 0.2K 2005 2007 2009 2011 2015 2012 2021 Change Completions Completions Distance Offered Programs 0.0% Non-Distance Offered Programs 340 1,208 +255.3% All Programs 340 1,208 +255.3%

Source: LIGHTCAST, Q4 2022 Data Set.

# **Program Analysis**

With 5,753 graduates across the State, Registered Nursing/Registered Nurse was Georgia's most pursued program. The Film/Video and Photographic Arts, Other program had greatest year over year growth with 43% more graduates in 2021 than 2020. English Language and Literature, General had largest decline in graduates, with an 8% loss in completions.

At GGC, the Business/Commerce, General program had the most graduates (379), making it the most pursued program. Film/Video and Photographic Arts, Other experienced a 550% increase in graduations, which is comparable to the Georgia trend that makes it the fastest-growing program for degree completions. The program losing the most graduates was Criminal Justice/Safety Studies, with a 15% reduction in graduates.

Exhibit 6. Top Programs Georgia and GGC.

| CIP<br>Code | Description                               | Georgia<br>Completions<br>2021 | Georgia<br>Completions<br>% Change<br>(2020-2021) | GGC Completions<br>2021 | GGC<br>Completions<br>% Change<br>(2020-2021) |
|-------------|---|--------------------------------|---|-------------------------|---|
| 52.0101     | Business/Commerce, General                | 2,025                          | 4%  | 379                     | 6%  |
| 11.0103     | Information Technology                    | 895                            | 12%   | 164                     | 21%   |
| 42.0101     | Psychology, General                       | 3,544                          | 5%  | 123                     | 6%  |
| 26.0101     | Biology/Biological Sciences, General      | 3,359                          | (1%)  | 115                     | (13%)   |
| 31.0505     | Exercise Science and Kinesiology          | 952                            | (5%)  | 65                      | 25%   |
| 13.1202     | Elementary Education and Teaching         | 1,890                          | 8%  | 65                      | (2%)  |
| 51.3801     | Registered Nursing/Registered Nurse       | 5,753                          | 3%  | 55                      | 4%  |
| 43.0104     | Criminal Justice/Safety Studies           | 2,731                          | (1%)  | 51                      | (15%)   |
| 54.0101     | History, General                          | 650                            | (1%)  | 29                      | 7%  |
| 19.0702     | Adult Development and Aging               | 34                             | 21%   | 27                      | 29%   |
| 23.0101     | English Language and Literature, General  | 880                            | (8%)  | 26                      | (7%)  |
| 50.0699     | Film/Video and Photographic Arts, Other   | 66                             | 43%   | 26                      | 550%  |
| 13.1001     | Special Education and Teaching, General   | 455                            | 2%  | 21                      | (5%)  |
| 45.1001     | Political Science and Government, General | 1,195                          | (0%)  | 20                      | (0%)  |
| 03.0104     | Environmental Science                     | 103                            | 21%   | 15                      | 36%   |
| 27.0101     | Mathematics, General                      | 474                            | (5%)  | 15                      | 114%  |
| 40.0501     | Chemistry, General                        | 655                            | (6%)  | 12                      | (8%)  |

Source: LIGHTCAST, Q4 2022 Data Set.

The most pursued programs for bachelor's degree completions in 2021 were Business/Commerce, General at GGC and Registered Nursing/Registered Nurse across the state. General Business/Commerce had the most master's degree completions with 347 graduates. There were no completions of this degree category at GGC. Chemistry, General, with 97 completions, was the most pursued program for doctoral degrees in Georgia. Once again, GGC did not offer any completions for this degree category.



Exhibit 7. Top Programs Georgia and GGC by Degree Type.

| Exhibit 7. Top Frograms deorgia and dde by Degree Type. |   |   |   |   |   |  |
|---|---|---|---|---|---|--|
| CIP Code  | Description                               | Georgia<br>Completions<br>Bachelor's<br>Degree 2021 | GGC<br>Completions<br>Bachelor's<br>Degree 2021 | Georgia<br>Completions<br>Master's<br>Degree 2021 | Georgia<br>Completions<br>Doctor's<br>Degree 2021 |  |
| 51.3801   | Registered Nursing/Registered Nurse       | 3,795   | 55  | 422   | 12  |  |
| 42.0101   | Psychology, General                       | 3,190   | 123   | 126   | 34  |  |
| 26.0101   | Biology/Biological Sciences, General      | 3,115   | 115   | 134   | 18  |  |
| 52.0101   | Business/Commerce, General                | 1,173   | 379   | 347   | 26  |  |
| 45.1001   | Political Science and Government, General | 1,121   | 20  | 37  | 20  |  |
| 13.1202   | Elementary Education and Teaching         | 1,091   | 65  | 541   | 4   |  |
| 43.0104   | Criminal Justice/Safety Studies           | 854   | 51  | 84  | 4   |  |
| 23.0101   | English Language and Literature, General  | 797   | 26  | 52  | 17  |  |
| 31.0505   | Exercise Science and Kinesiology          | 759   | 65  | 173   | 11  |  |
| 54.0101   | History, General                          | 576   | 29  | 46  | 7   |  |
| 11.0103   | Information Technology                    | 527   | 164   | 198   | 0   |  |
| 40.0501   | Chemistry, General                        | 507   | 12  | 44  | 97  |  |
| 27.0101   | Mathematics, General                      | 382   | 15  | 64  | 16  |  |
| 13.1001   | Special Education and Teaching, General   | 146   | 21  | 211   | 6   |  |
| 3.0104  | Environmental Science                     | 95  | 15  | 7   | 0   |  |
| 19.0702   | Adult Development and Aging               | 27  | 27  | 0   | 0   |  |
| 50.0699   | Film/Video and Photographic Arts, Other   | 26  | 26  | 0   | 0   |  |

Source: LIGHTCAST, Q4 2022 Data Set.

In Gwinnett County, Liberal Arts and Sciences, General Studies and Humanities, Other was the top program with 414 completions. Despite only 4 completions in 2020, this program experienced the largest year over year growth with 10,250% more graduates between 2020- 2021. With an 94% drop in completions, Health Services/Allied Health/Health Sciences, General programs experienced the greatest decrease in graduates.

Exhibit 8.Top Programs Gwinnett County and GGC.

| CIP<br>Code | Description  | Gwinnett<br>County<br>Completions<br>2021 | Gwinnett<br>County<br>Completions<br>% Change<br>(2020-2021) | Georgia<br>Gwinnett<br>College<br>Completions<br>2021 | Georgia<br>Gwinnett<br>College %<br>Change<br>(2020-2021) |
|-------------|--|---|--|---|---|
| 24.0199     | Liberal Arts and Sciences, General Studies and Humanities, Other         | 414                                       | 10250%   | 0   | 0%  |
| 52.0101     | Business/Commerce, General   | 379                                       | 6%   | 379   | 6%  |
| 11.1003     | Computer and Information Systems Security/Auditing/Information Assurance | 338                                       | 17%  | 0   | 0%  |
| 47.0607     | Airframe Mechanics and Aircraft Maintenance Technology/Technician        | 333                                       | 13%  | 0   | 0%  |
| 47.0604     | Automobile/Automotive Mechanics Technology/Technician                    | 278                                       | (24%)  | 0   | 0%  |
| 52.0302     | Accounting Technology/Technician and Bookkeeping                         | 181                                       | 1%   | 0   | 0%  |
| 52.0201     | Business Administration and Management, General                          | 165                                       | 35%  | 0   | 0%  |
| 11.0103     | Information Technology   | 164                                       | 12%  | 164   | 21%   |

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|-------------|---|---|--|---|---|
| 51.0601     | Dental Assisting/Assistant  | 160                                       | 42%  | 0   | 0%  |
| 11.1001     | Network and System Administration/Administrator   | 158                                       | (7%)   | 0   | 0%  |
| 47.0104     | Computer Installation and Repair Technology/Technician  | 155                                       | 5%   | 0   | 0%  |
| 51.0801     | Medical/Clinical Assistant  | 150                                       | 10%  | 0   | 0%  |
| 51.3801     | Registered Nursing/Registered Nurse   | 125                                       | 10%  | 55  | 4%  |
| 42.0101     | Psychology, General   | 123                                       | 6%   | 123   | 6%  |
| 12.0401     | Cosmetology/Cosmetologist, General  | 117                                       | 8%   | 0   | 0%  |
| 26.0101     | Biology/Biological Sciences, General  | 115                                       | (13%)  | 115   | (13%)   |
| 43.0104     | Criminal Justice/Safety Studies   | 107                                       | 16%  | 51  | (15%)   |
| 48.0508     | Welding Technology/Welder   | 95  | (30%)  | 0   | 0%  |
| 52.1401     | Marketing/Marketing Management, General   | 85  | 35%  | 0   | 0%  |
| 11.0201     | Computer Programming/Programmer, General  | 74  | 17%  | 0   | 0%  |
| 50.0408     | Interior Design   | 70  | 8%   | 0   | 0%  |
| 51.0713     | Medical Insurance Coding Specialist/Coder   | 68  | 51%  | 0   | 0%  |
| 15.0501     | Heating, Ventilation, Air Conditioning and Refrigeration Engineering<br>Technology/Technician | 68  | 33%  | 0   | 0%  |
| 52.0407     | Business/Office Automation/Technology/Data Entry  | 67  | 22%  | 0   | 0%  |
| 47.0201     | Heating, Air Conditioning, Ventilation and Refrigeration Maintenance Technology/Technician    | 67  | (15%)  | 0   | 0%  |
| 46.0201     | Carpentry/Carpenter   | 66  | 20%  | 0   | 0%  |
| 11.0801     | Web Page, Digital/Multimedia and Information Resources Design                                 | 66  | 6%   | 0   | 0%  |
| 13.1202     | Elementary Education and Teaching   | 65  | (2%)   | 65  | (2%)  |
| 46.0412     | Building/Construction Site Management/Manager   | 65  | (6%)   | 0   | 0%  |
| 31.0505     | Exercise Science and Kinesiology  | 65  | 25%  | 65  | 25%   |
| 51.0904     | Emergency Medical Technology/Technician (EMT Paramedic)                                       | 62  | (15%)  | 0   | 0%  |
| 19.0709     | Child Care Provider/Assistant   | 60  | (29%)  | 0   | 0%  |
| 11.0202     | Computer Programming, Specific Applications   | 58  | 32%  | 0   | 0%  |
| 52.0901     | Hospitality Administration/Management, General  | 54  | 93%  | 0   | 0%  |
| 52.1001     | Human Resources Management/Personnel Administration, General                                  | 52  | 33%  | 0   | 0%  |
| 51.0899     | Allied Health and Medical Assisting Services, Other   | 51  | (18%)  | 0   | 0%  |
| 52.0401     | Administrative Assistant and Secretarial Science, General                                     | 49  | 2%   | 0   | 0%  |
| 12.0409     | Aesthetician/Esthetician and Skin Care Specialist   | 43  | 65%  | 0   | 0%  |
| 01.8301     | Veterinary/Animal Health Technology/Technician and Veterinary Assistant                       | 40  | 0%   | 0   | 0%  |
| 15.1302     | CAD/CADD Drafting and/or Design Technology/Technician   | 40  | 8%   | 0   | 0%  |
| 50.0913     | Music Technology  | 38  | (19%)  | 0   | 0%  |
| 51.0909     | Surgical Technology/Technologist  | 35  | (34%)  | 0   | 0%  |
| 51.0911     | Radiologic Technology/Science - Radiographer  | 31  | 0%   | 0   | 0%  |
| 13.1210     | Early Childhood Education and Teaching  | 30  | (50%)  | 0   | 0%  |
| 51.0710     | Medical Office Assistant/Specialist   | 29  | 26%  | 0   | 0%  |
| 54.0101     | History, General  | 29  | 7%   | 29  | 7%  |
| 10.0203     | Recording Arts Technology/Technician  | 28  | 87%  | 0   | 0%  |



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|-------------|--|---|--|---|---|
| 19.0702     | Adult Development and Aging  | 27  | 29%  | 27  | 29%   |
| 50.0699     | Film/Video and Photographic Arts, Other                                      | 26  | 550%   | 26  | 550%  |
| 23.0101     | English Language and Literature, General                                     | 26  | (7%)   | 26  | (7%)  |
| 51.0805     | Pharmacy Technician/Assistant  | 26  | 24%  | 0   | 0%  |
| 50.0406     | Commercial Photography   | 25  | (70%)  | 0   | 0%  |
| 52.0907     | Meeting and Event Planning   | 24  | 33%  | 0   | 0%  |
| 52.0703     | Small Business Administration/Management                                     | 22  | 5%   | 0   | 0%  |
| 12.0407     | Hair Styling/Stylist and Hair Design   | 22  | (15%)  | 0   | 0%  |
| 51.0714     | Medical Insurance Specialist/Medical Biller                                  | 21  | (13%)  | 0   | 0%  |
| 13.1001     | Special Education and Teaching, General                                      | 21  | (5%)   | 21  | (5%)  |
| 50.0411     | Game and Interactive Media Design  | 21  | (5%)   | 0   | 0%  |
| 51.3902     | Nursing Assistant/Aide and Patient Care Assistant/Aide                       | 20  | 43%  | 0   | 0%  |
| 45.1001     | Political Science and Government, General                                    | 20  | 0%   | 20  | 0%  |
| 51.0910     | Diagnostic Medical Sonography/Sonographer and Ultrasound Technician          | 20  | (9%)   | 0   | 0%  |
| 51.0908     | Respiratory Care Therapy/Therapist   | 19  | 6%   | 0   | 0%  |
| 15.0303     | Electrical, Electronic, and Communications Engineering Technology/Technician | 19  | (32%)  | 0   | 0%  |
| 15.0000     | Engineering Technologies/Technicians, General                                | 18  | -  | 0   | 0%  |
| 52.0903     | Tourism and Travel Services Management                                       | 16  | (24%)  | 0   | 0%  |
| 15.1301     | Drafting and Design Technology/Technician, General                           | 16  | (53%)  | 0   | 0%  |
| 03.0104     | Environmental Science  | 15  | 36%  | 15  | 36%   |
| 27.0101     | Mathematics, General   | 15  | 114%   | 15  | 114%  |
| 23.1303     | Professional, Technical, Business, and Scientific Writing                    | 15  | (12%)  | 0   | 0%  |
| 51.0000     | Health Services/Allied Health/Health Sciences, General                       | 15  | (94%)  | 0   | 0%  |
| 52.0701     | Entrepreneurship/Entrepreneurial Studies                                     | 14  | (22%)  | 0   | 0%  |
| 11.0199     | Computer and Information Sciences, Other                                     | 14  | 17%  | 0   | 0%  |
| 12.0503     | Culinary Arts/Chef Training  | 13  | (35%)  | 0   | 0%  |
| 52.0203     | Logistics, Materials, and Supply Chain Management                            | 12  | (8%)   | 0   | 0%  |
| 51.0920     | Magnetic Resonance Imaging (MRI) Technology/Technician                       | 12  | 71%  | 0   | 0%  |
| 40.0501     | Chemistry, General   | 12  | (8%)   | 12  | (8%)  |
| 51.3501     | Massage Therapy/Therapeutic Massage  | 10  | (72%)  | 0   | 0%  |
| 01.0601     | Applied Horticulture/Horticulture Operations, General                        | 10  | (62%)  | 0   | 0%  |
| 41.0101     | Biology/Biotechnology Technology/Technician                                  | 10  | (29%)  | 0   | 0%  |
| 47.0302     | Heavy Equipment Maintenance Technology/Technician                            | 9   | (36%)  | 0   | 0%  |
| 12.0505     | Food Preparation/Professional Cooking/Kitchen Assistant                      | 9   | 13%  | 0   | 0%  |
| 22.0302     | Legal Assistant/Paralegal  | 8   | 14%  | 0   | 0%  |
| 52.1404     | Digital Marketing  | 8   | 33%  | 0   | 0%  |
| 31.0101     | Parks, Recreation, and Leisure Studies                                       | 8   | 167%   | 0   | 0%  |
| 19.0708     | Child Care and Support Services Management                                   | 7   | 40%  | 0   | 0%  |
| 51.0901     | Cardiovascular Technology/Technologist                                       | 7   | 0%   | 0   | 0%  |
| 13.1501     | Teacher Assistant/Aide   | 7   | (36%)  | 0   | 0%  |

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|-------------|---|---|--|---|---|
| 52.0301     | Accounting  | 6   | 20%  | 0   | 0%  |
| 51.0719     | Clinical Research Coordinator   | 6   | (14%)  | 0   | 0%  |
| 47.0609     | Avionics Maintenance Technology/Technician                                    | 5   | (29%)  | 0   | 0%  |
| 51.0707     | Health Information/Medical Records Technology/Technician                      | 5   | 0%   | 0   | 0%  |
| 11.1099     | Computer/Information Technology Services Administration and Management, Other | 4   | -  | 0   | 0%  |
| 12.0402     | Barbering/Barber  | 4   | (60%)  | 0   | 0%  |
| 01.0608     | Floriculture/Floristry Operations and Management                              | 4   | (56%)  | 0   | 0%  |
| 52.0905     | Restaurant/Food Services Management   | 3   | 200%   | 0   | 0%  |
| 47.0608     | Aircraft Powerplant Technology/Technician                                     | 3   | -  | 0   | 0%  |
| 01.0605     | Landscaping and Groundskeeping  | 2   | 0%   | 0   | 0%  |
| 41.9999     | Science Technologies/Technicians, Other                                       | 2   | 0%   | 0   | 0%  |
| 15.1703     | Solar Energy Technology/Technician  | 2   | (71%)  | 0   | 0%  |
| 12.0501     | Baking and Pastry Arts/Baker/Pastry Chef                                      | 1   | (75%)  | 0   | 0%  |
| 12.0413     | Cosmetology, Barber/Styling, and Nail Instructor                              | 1   | 0%   | 0   | 0%  |
| 11.0601     | Data Entry/Microcomputer Applications, General                                | 1   | (67%)  | 0   | 0%  |
| 50.0903     | Music Performance, General  | 1   | (83%)  | 0   | 0%  |
| 10.0201     | Photographic and Film/Video Technology/Technician                             | 1   | -  | 0   | 0%  |

Source: LIGHTCAST, Q4 2022 Data Set.

**Exhibit 9** presents the degree completions across the bachelor programs at GGC in 2021. The largest number of bachelor's degree recipients in Gwinnett County in 2021 included 379 graduates from Business/Commerce, General, 164 graduates from Information Technology, and 123 graduates Psychology, General. The program with the fewest graduates was general chemistry, with only 12 completions leading to a bachelor's degree.

Exhibit 9. Top Programs Gwinnett County and GGC by Degree Type.

| CIP Code | Description                              | Gwinnett County<br>Completions Bachelor's<br>Degree 2021 |
|----------|--|--|
| 52.0101  | Business/Commerce, General               | 379  |
| 11.0103  | Information Technology                   | 164  |
| 42.0101  | Psychology, General                      | 123  |
| 26.0101  | Biology/Biological Sciences, General     | 115  |
| 31.0505  | Exercise Science and Kinesiology         | 65   |
| 13.1202  | Elementary Education and Teaching        | 65   |
| 51.3801  | Registered Nursing/Registered Nurse      | 55   |
| 43.0104  | Criminal Justice/Safety Studies          | 51   |
| 54.0101  | History, General                         | 29   |
| 19.0702  | Adult Development and Aging              | 27   |
| 23.0101  | English Language and Literature, General | 26   |
| 50.0699  | Film/Video and Photographic Arts, Other  | 26   |

| 13.1001 | Special Education and Teaching, General   | 21 |
|---------|---|----|
| 45.1001 | Political Science and Government, General | 20 |
| 03.0104 | Environmental Science                     | 15 |
| 27.0101 | Mathematics, General                      | 15 |
| 40.0501 | Chemistry, General                        | 12 |

Source: LIGHTCAST, Q4 2022 Data Set.

## **Occupational Analysis**

The surplus or deficit in the number of annual openings in 2021 is referred to as an occupational gap. This is calculated by subtracting the number of students who successfully completed a program relevant to the position from the total annual openings. A positive (green) figure implies that there are more job openings than qualified candidates, which presents opportunity to grow and develop initiatives that are comparable to those that give this competitive edge. A negative (red) figure signifies an oversupply of degree holders vying for a small number of open positions.

In **Exhibit 10**, Elementary school teachers, except special education had an excess of 293 jobs available, the highest occupational gap among the others, given there were only 121 completions in 2021 while there were 414 job openings on average. Software Developers had the highest average annual openings with 498 positions. Given the 335 completions (164 from GGC) by 2021, there was an average surplus of 163 job openings requiring educated talent to rill roles related to this occupation. Coaches and Scouts with no regional completers had the lowest occupational gap of 85 given the lowest average annual openings (85).

Given that there was 1,492 completions in 2021, but only 103 job opportunities on average, Computer Occupations, All Other had the greatest occupational gap among the others with a shortage of 1,389 jobs. According to the 169 average annual openings, there was a 1,358 person occupational deficit among Project Management Specialists given the 1,527 regional completers. There were only 488 positions available on average each year for Managers, All Other. By 2021, there would be an average shortage of 940 individuals unable to find employment in this field, considering the 1,428 completions (617 from GGC).

Exhibit 10. Gwinnett County Occupational Gap.

| SOC     | Description   | Avg.<br>Annual<br>Openings | GGC<br>Completions<br>(2021) | Regional<br>Completions<br>(2021) | Occupational<br>Gap |
|---------|---|----------------------------|------------------------------|-----------------------------------|---------------------|
| 25-2021 | Elementary School Teachers, Except Special Education                  | 414                        | 91                           | 121                               | 293                 |
| 29-1141 | Registered Nurses   | 361                        | 55                           | 125                               | 236                 |
| 21-2011 | Clergy  | 164                        | 0                            | 0                                 | 164                 |
| 15-1252 | Software Developers   | 498                        | 164                          | 335                               | 163                 |
| 25-2022 | Middle School Teachers, Except Special and Career/Technical Education | 225                        | 70                           | 70                                | 155                 |
| 13-1028 | Buyers and Purchasing Agents  | 144                        | 0                            | 0                                 | 144                 |
| 25-3031 | Substitute Teachers, Short-Term                                       | 129                        | 0                            | 0                                 | 129                 |
| 13-2011 | Accountants and Auditors  | 448                        | 0                            | 352                               | 96                  |
| 17-2051 | Civil Engineers   | 89                         | 0                            | 0                                 | 89                  |
| 27-2022 | Coaches and Scouts  | 85                         | 0                            | 0                                 | 85                  |
| 11-2021 | Marketing Managers  | 95                         | 15                           | 711                               | (616)               |
| 15-1241 | Computer Network Architects   | 41                         | 164                          | 678                               | (637)               |
| 15-1212 | Information Security Analysts   | 50                         | 215                          | 785                               | (735)               |

| 13-1199 | Business Operations Specialists, All Other | 373 | 430 | 1,170 | (797)   |
|---------|--|-----|-----|-------|---------|
| 11-1011 | Chief Executives                           | 201 | 394 | 1,009 | (808)   |
| 11-3021 | Computer and Information Systems Managers  | 115 | 164 | 975   | (860)   |
| 11-2022 | Sales Managers                             | 171 | 394 | 1,058 | (887)   |
| 11-9199 | Managers, All Other                        | 488 | 617 | 1,428 | (940)   |
| 13-1082 | Project Management Specialists             | 169 | 445 | 1,527 | (1,358) |
| 15-1299 | Computer Occupations, All Other            | 103 | 558 | 1,492 | (1,389) |

Source: LIGHTCAST, Q4 2022 Data Set.

In **Exhibit 11**, Short-Term Substitute Teachers had the largest occupational gap with 1,282 more opportunities available than program graduates in Georgia, compounded by the state's zero completions in 2021. Sales Engineers had the lowest positive occupational gap of 240, with 277 average annual openings and 37 regional completers. Among the occupations with a positive occupational gap, Training and Development Specialists had the most program completers with 802 graduates and 1,493 average annual openings. These factors lead to an occupational gap of 691.

The occupation with the largest average annual openings in Georgia was General and Operations Management, with a negative occupational gap of 10,716 positions. By 2021, due to 27,722 completions (394 from GGC) there was an average of 17,006 individuals who were unlikely to obtain employment in this field. The occupation of Managers, All Others, had the highest level of occupation saturation, with 39,272 more program graduates than average yearly opportunities (4,717). Similar to Gwinnett County, Computer and Information Systems Managers had a negative occupational gap of 18,495 due to more program graduates (19,921) than average annual openings (1,426).

Exhibit 11. Georgia Occupational Gap by Average Annual Openings.

| SOC     | Description  | Avg. Annual<br>Openings | GGC Completions<br>(2021) | Regional<br>Completions<br>(2021) | Occupational<br>Gap |
|---------|--|-------------------------|---------------------------|-----------------------------------|---------------------|
| 25-3031 | Substitute Teachers, Short-Term                        | 1,282                   | 0                         | 0                                 | 1,282               |
| 25-9099 | Educational Instruction and Library Workers, All Other | 1,165                   | 0                         | 0                                 | 1,165               |
| 53-2011 | Airline Pilots, Copilots, and Flight Engineers         | 1,103                   | 0                         | 81                                | 1,022               |
| 13-1028 | Buyers and Purchasing Agents                           | 1,489                   | 0                         | 640                               | 849                 |
| 13-1081 | Logisticians   | 1,427                   | 0                         | 694                               | 733                 |
| 13-1151 | Training and Development Specialists                   | 1,493                   | 0                         | 802                               | 691                 |
| 21-2021 | Directors, Religious Activities and Education          | 769                     | 0                         | 166                               | 603                 |
| 21-2099 | Religious Workers, All Other                           | 487                     | 0                         | 86                                | 401                 |
| 25-9044 | Teaching Assistants, Postsecondary                     | 303                     | 0                         | 0                                 | 303                 |
| 41-9031 | Sales Engineers  | 277                     | 0                         | 37                                | 240                 |
| 11-1021 | General and Operations Managers                        | 10,716                  | 394                       | 27,722                            | (17,006)            |
| 11-3021 | Computer and Information Systems Managers              | 1,426                   | 164                       | 19,921                            | (18,495)            |
| 15-1299 | Computer Occupations, All Other                        | 1,479                   | 558                       | 22,208                            | (20,729)            |
| 11-3031 | Financial Managers                                     | 2,295                   | 0                         | 25,061                            | (22,766)            |
| 13-1199 | Business Operations Specialists, All Other             | 5,524                   | 430                       | 28,449                            | (22,925)            |
| 11-2021 | Marketing Managers                                     | 1,130                   | 15                        | 24,863                            | (23,733)            |
| 11-2022 | Sales Managers   | 1,744                   | 394                       | 26,003                            | (24,259)            |
| 11-1011 | Chief Executives                                       | 1,696                   | 394                       | 27,645                            | (25,949)            |
| 13-1082 | Project Management Specialists                         | 1,867                   | 445                       | 30,032                            | (28,165)            |
| 11-9199 | Managers, All Other                                    | 4,717                   | 617                       | 43,989                            | (39,272)            |

Source: LIGHTCAST, Q4 2022 Data Set.

