

## **Conducting Effective Internal Investigations**

Readings and Resources for Module Three: Reaching a Conclusion and Credibility

Determinations

## **Suggested Reading**

<u>Conducting Thorough, Prompt and Defensible Investigations (Non-Title IX)</u>, Destinee Waiters, Vianei L. Braun, Dianne M. Irvine, and Marcia R. Isaacson, NACUA November 2015 CLE Workshop (pp. 12-13, "Witness Credibility Issues" and pp. 18-19, "Concluding the Investigation")

<u>The Impact of Trauma on Brain, Behavior and Memory,</u> Jim Hopper, Ph.D., NACUA January 2016 CLE Workshop

<u>Investigating Discrimination and Harassment Claims: How to Stay Out of Hot Water AND Do the Right Thing,</u> Stephen J. Hirschfeld, NACUA 2007 Annual Conference (pp. 4-10, "Tips on Conducting an Investigation")

<u>You're Not Doing Anyone Any Favors - Bias, Credibility and Other Investigation Challenges and Pitfalls,</u> Darren Gibson and Ashley Palermo, NACUA March 2017 CLE Workshop

## **Additional Resources**

<u>Enforcement Guidance: Vicarious Liability for Unlawful Harassment by Supervisors</u>, U.S. Equal Employment Opportunity Commission (addresses credibility determinations)

Gregory L. Ogden, *The Role of Demeanor Evidence in Determining Credibility of Witnesses in Fact Finding: The Views of ALJs*, 20 J. Nat'l Ass'n Admin. L. Judges. (2000) *available at* http://digitalcommons.pepperdine.edu/naalj/vol20/iss1/1

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